2018 NRPA AGENCY PERFORMANCE REPORT
PARK AND RECREATION AGENCY PERFORMANCE BENCHMARKS

Susquehanna Twp Parks & Recreation

NRPA National Recreation and Park Association

Because everyone deserves a great park

Using Data to Drive Optimal Decision Making

You have many questions about how to best lead your parks and recreation agency. The questions may be about budget size, optimal staffing or revenues generated from agency activities. Perhaps you are looking towards the future and seeking opportunities where your agency can better serve its community while also outperforming its peers elsewhere in the U.S.

In your hands is one resource that can assist you with answering these many questions. The customized Parks and Recreation Agency Performance Report shows you how your community's parks and recreation services compare to those of its peers throughout the U.S. The data in this report comes from what your agency and other agencies entered in *NRPA's Park Metrics* website and compares specific measures of parks and recreation efficiency and effectiveness against thousands of other parks and recreation agencies across the country. Use this report to make informed decisions about your parks and recreation agency. Capitalize on your strengths and address your weaknesses – and increase the positive impact of your parks and recreation offerings on those in the community you serve.

Of course, data itself does not provide complete answers to your many questions. But combined with the collective knowledge of yourself, your team, your external partners and other resources, the insights contained within this report are an important step to lead your agency into the future.

About this Report

Earlier this year, your agency submitted operational information into the National Recreation and Park Association's (NRPA) *Park Metrics* website by completing your Agency Performance Survey. Thanks to the participation of park and recreation agencies throughout the U.S., NRPA is providing the field with key data on the management and operation of park and recreation agencies. The *Agency Performance Review* is a customized look at your agency in comparison to all agencies that responded to the survey and a subset of agencies that serve a similar population density (the online NRPA Park Metrics system allows you to create much more detailed data aggregations to *compare your agency to agencies that meet specific criteria of your choice).* The results contained in this report offer broad "yardsticks" on your agency's management and operations, allowing you to gauge your agency's strengths, weaknesses and improvement opportunities.

The aggregated data contained in this report was derived from 2015 – 2017 data in the *NRPA Park Metrics* database as of February 2018. As the NRPA Park Metrics system is available 24/7/365, the data can and will change throughout the year. *NRPA Park Metrics* allows you to run reports on-demand, based on real-time data, so the reports you create will always be based on the most current data available. To run additional reports, simply login to your account and go to the "Reports" tab to use *Agency Performance Reports* or *Agency Performance Dashboards* to drill-down into the full data set to compare your agency alongside agencies that meet your search criteria in areas such as Jurisdiction Population, Budget Size, State, Population Density, etc.

For a broader view of park and recreation agency benchmark and performance data, check out the *2018 NRPA Agency Performance Review* and its accompanying interactive tools. This report is the most comprehensive resource of data and insights for park and recreation agencies in the United States. The report and interactive tools present *NRPA Park Metrics* data from 2015 through 2017 with 21 figures that highlight critical park and recreation metrics on park facilities, programming, responsibilities of park & recreation agencies, staffing, budget and agency funding. Explore the 2018 NRPA Agency Performance Review.

Using this Report

The *Agency Performance Report* is designed to assist you in evaluating your own agency's results relative to other *Agency Performance Survey* participants. The information in this report is designed to be a tool for helping you to better evaluate your agency and its offerings. Spotting significant differences between your own figures and the composites can be the first step toward identifying improvement opportunities. Please keep in mind:

2018 NRPA AGENCY PERFORMANCE REVIEW
KEY FINDINGS

OPERATING EXPENDITURE PER CAPITA: $78.26/YEAR

REVENUE-TO-OPERATING EXPENDITURE: 28 PERCENT

ACRES OF PARK LAND PER 1,000 RESIDENTS: 10.1

FULL-TIME EQUIVALENT EMPLOYEES (FTES) PER 10,000 RESIDENTS: 7.9

RESIDENTS PER PARK: 2114

AGENCIES OFFERING SUMMER CAMPS: 84%

AGENCIES OFFERING AFTER-SCHOOL CARE: 55%

1. A deviation between your figures and figures in the report is not necessarily good or bad. It merely indicates additional analysis may be required. As a rule, the larger the difference, the greater the need for further investigation.
2. In situations where large deviations do exist, it may be helpful to go back and calculate the same measure over the past several years to identify any trends that may exist.
3. The information in this report should be used as a tool for informed decision making rather than absolute standards. Since agencies differ as to their location, size, and other factors, any two agencies can be successful yet have very different experiences with regard to certain measures.
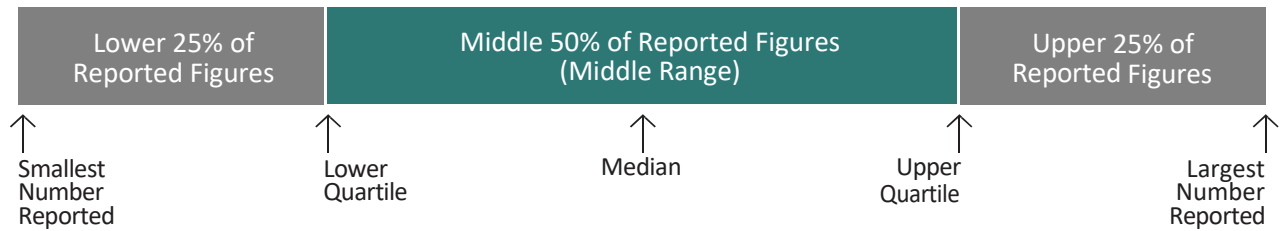
If you have any questions or comments about this report, please contact Greg Manns of Industry Insights at gmanns@industryinsights.com or 614-389-2100 x108.

Interpreting the Numbers

Most of the results included in this study are reported on the basis of medians rather than arithmetical averages or means. Unlike the mean, the median is not distorted by a few unusually high or low values that may exist in the sample due to special circumstances. The "median" value represents the mid-point of the data for a particular measure, with one-half of the respondents reporting figures above it and one-half below. Each median was computed independently based on the agencies that reported for that item. As a result, mathematical relationships do not always exist when different ratios are used together in the calculation.

Figures reported were not used unless they were in accordance with the survey instructions and definitions. In cases where the number of respondents was considered inadequate for the computation of a meaningful figure, "ISD" appears in the tables.

Lower 25% of Reported Figures	Middle 50% of Reported Figures (Middle Range)	Upper 25% of Reported Figures
↑ Smallest Number Reported	↑ Lower Quartile ↑ Median ↑ Upper Quartile	↑ Largest Number Reported

If you see "no data" in the table of data under a graph, you haven't answered the required Agency Performance Survey questions to generate this comparison.

Definitions

Median (or 50th percentile):
The center value of the total distribution of the data that was reported (e.g., it is the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying responses.

Lower Quartile (or 25th Percentile):
The observation point below which 25% of the responses lie (e.g., 25% of the respondents reported a figure less than this amount and 75% a figure higher than this amount).

Upper Quartile (or 75th Percentile):
The observation point below which 75% of the responses lie (e.g., 75% of the respondents reported a figure less than this amount and 25% a figure higher than this amount).

Park Operating Expenditures per Acre of Parkland
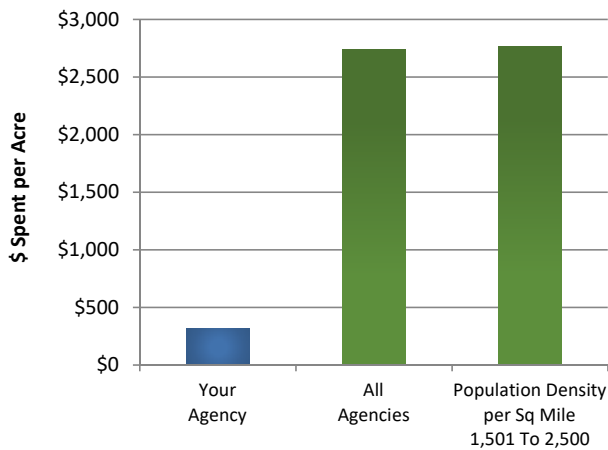
	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
Lower Quartile		$1,256	$1,639
Median	$313	$2,738	$2,767
Upper Quartile		$6,133	$6,078

Operating Expenditures Per Capita

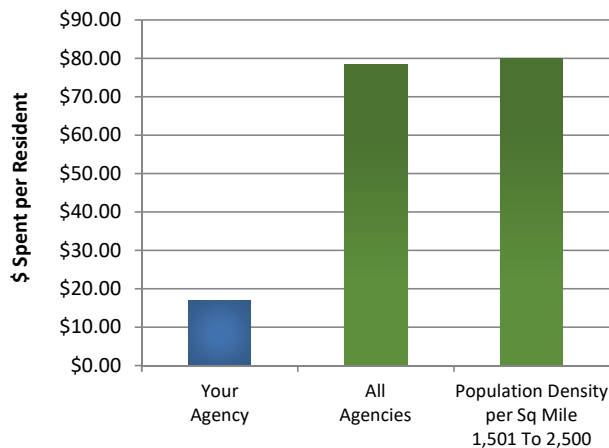|	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
Lower Quartile		$42.09	$49.98
Median	$16.94	$78.26	$79.95
Upper Quartile		$151.00	$142.58

Two metrics that can be used to gauge whether a community is adequately funded to manage, operate, and maintain its parks and recreation areas are "park related operating expenditures per acre of parkland managed" and "operating expenditures per capita." The first metric, operating expenditures per acre, is calculated by dividing total park related operating expenditures by total parkland acres managed by the agency. The second metric, operating expenditures per capita, is calculated by dividing total operating expenditures by the population of the jurisdiction served by the agency.

Operating expenditures include all of the costs to provide parks and recreation services to the community, including personnel salaries, benefits, utilities, equipment, and materials. Operating expenditures may also include debt service if it is paid out of the annual operating budget, as well as any expenditures incurred as part of a special or enterprise fund (such as a golf course) managed by the public agency.

It is important to note that operating costs can vary widely between communities due to differences in parks and recreation facility standards, types of equipment, repair and replacement schedules, types and topography of parkland, degree of maintenance required, levels of use, and other variables. Operating costs and efficiencies can also vary with the number of acres managed and/or the size of the population served. For example a community that manages extensive conservation lands will have a lower ratio of expenditures/acre than a community that primarily manages developed parkland.

Communities that benchmark operating expenditures should conduct follow-up research to analyze and document the specific reasons for differences in operating expenditures. For example it may be helpful to find a similar agency in Park Metrics (formerly PRORAGIS), then visit and photograph the facilities at benchmarked communities, and meet with agency staff to document key differences in facility quality or levels of maintenance. It may also be helpful to determine if a community is serving a larger population than its own residents. Elected officials, managers, and residents may be more supportive of increased operation budgets if they clearly understand the reasons for variations in funding between communities, and/or the implications of different funding levels.
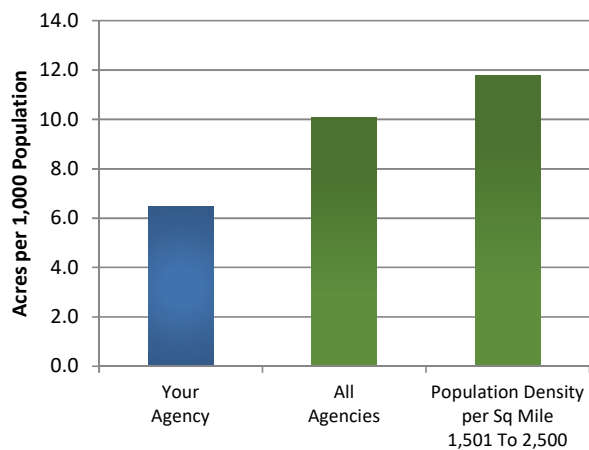
Are you adequately funded?

Acres of Parkland per 1,000 Population

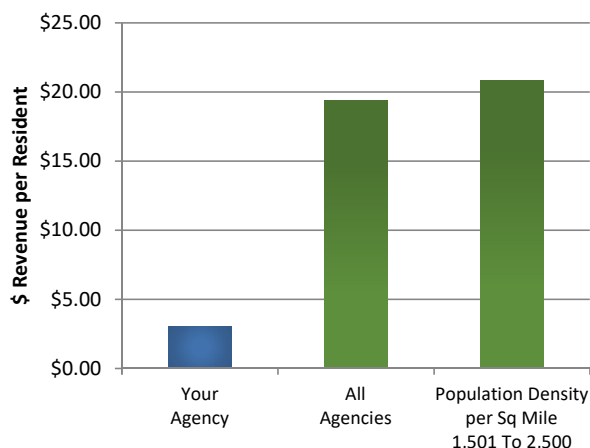|	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
Lower Quartile		5.1	7.6
Median	**6.5**	10.1	11.8
Upper Quartile		17.4	19.3

Do you have enough parkland?

The "acres of parkland per 1,000 population" metric is the most common technique for determining whether a community has "enough" parkland. It is also known as a community's "acreage level of service (LOS)." There is no standard acreage LOS in the United States, and LOS can vary widely due to a community's history, culture, demographics, density, development patterns, and other factors. For example the acreage LOS of communities within the Park Metrics (formerly PRORAGIS) database ranges from less than 2 acres per 1,000 citizens to over 100 acres per 1,000 citizens.

An often-asked question is "what should be counted in an acreage LOS?" Unfortunately there is no standard answer. Some communities include public golf courses and beaches, while others include publicly accessible lakes and wetlands. Some cities and counties also include public parkland owned by other agencies, such as state parks and national forests. Some communities also count private recreation areas, owned and managed by homeowners associations, because these areas help meet residents' local recreation needs. Since the primary purpose of acreage LOS is to determine a community's need for parkland, it is recommended that communities only count developable, publicly accessible parkland within their jurisdiction.

Open space lands that are undevelopable, such as privately owned open spaces, private golf courses, or private beaches; or open space lands that are permanently protected such as wetlands, water bodies, or protected conservation lands, cannot be used in calculations to determine how much open space is needed for future community needs for facilities such as parks, playgrounds, athletic fields, or community recreation centers. Privately owned parkland is not open to the public, and could be sold or redeveloped. Public parkland owned by another jurisdiction (such as state or county-owned land within a municipality) should be counted only for the population served by that jurisdiction.

Acreage LOS should be used in conjunction with other needs assessment techniques to gauge a community's need for additional parkland. For example a community may conclude that it is not necessary to acquire additional parkland after comparing its acreage LOS to other communities. However other needs assessment techniques such as surveys, focus group meetings, and population projections may indicate that residents' needs are not being met, and additional parkland may be required.

Revenue per Capita

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
Lower Quartile		$6.17	$7.63
Median	$3.06	$19.36	$20.79
Upper Quartile		$50.62	$56.25

Revenue as a % of Operating Expenditures (Cost Recovery)
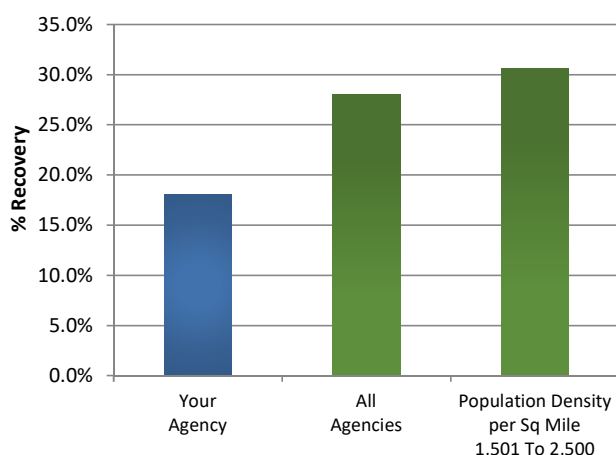
	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
Lower Quartile		12.3%	13.9%
Median	18.1%	28.0%	30.6%
Upper Quartile		46.0%	47.1%

Revenues (also known as "annual direct revenues") include all of the monies generated directly from parks and recreation classes, programs, memberships, concessions, permits, rentals, and other non-tax sources. Revenues do not include funding from taxes, grants, foundations, bonds, assessments, or other indirect sources.

Two metrics that can be used to track revenues, and/or compare revenue generation to other agencies, are "revenue per capita" and "revenue as a percentage of total operating expenditures." The first metric, revenue per capita, is calculated by dividing the total revenues generated by the agency by the population of the jurisdiction served by the agency. The second metric, revenue as a percentage of total operating expenditures (also known as "cost recovery"), is calculated by dividing the total revenues generated by the agency by the total operating expenditures of the agency.

In addition to using these metrics for revenue tracking and benchmarking, they can also be used to establish cost recovery policies and goals. There are no industry standards for cost recovery; for example, some communities have established different cost recovery policies for senior, adult, and youth programs, while others have established overall cost recovery goals as a percentage of operating expenses. NRPA Park Metrics (formerly PRORAGIS) can help agencies to determine reasonable and realistic cost recovery goals based on data from other agencies.

How much are you making?

Agency Effectiveness Ratios

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Operating expenditures per capita	$16.94	$78.26	$79.95
2. Revenue per capita	$3.06	$19.36	$20.79
3. Total revenue to total operating expenditures	18.1%	28.0%	30.6%
4. Total tax expenditures per capita	$13.88	$54.93	$54.80
5. Park operating expenditures per acre of parkland	$313	$2,738	$2,767
6. Operating expenditures per acre of parkland	$2,610	$8,110	$6,635
7. Operating expenditures per acres of parks and non-park sites	$2,483	$6,589	$5,550
8. Operating expenditures per FTE	$54,144	$92,916	$94,148
9. FTE's per 10,000 population	3.1	7.9	8.5
10. Acres of parks per 1,000 residents	6.5	10.1	11.8
11. Number of residents per park	1,849	2,114	1,841
12. Number of acres per park	12.0	21.2	21.5
13. Number of participants per program	23	58	56
14. Ratio of fee programs to all programs	85.7	86.2	86.7
15. Ratio of building attendance to park attendance	19.7	49.2	48.0

Agency Operations: Operating Budget

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Agency's total annual operating expenditures			
Number of Responses		*833*	*186*
Lower Quartile		$1,259,054	$1,410,138
Median	$407,160	$3,313,040	$3,629,020
Upper Quartile		$9,943,000	$10,452,622
2. Percentage of agency's total operating expenditures for the following categories:			
Number of Responses		*528*	*122*
Parks	12.0%	43.4%	44.3%
Recreation	9.0%	40.3%	39.9%
Other	79.0%	16.3%	15.8%
3. Percentage of agency's total operating expenditures for the following categories:			
Number of Responses		*786*	*175*
Personnel services	79.0%	55.1%	55.0%
Operating expenses	21.0%	37.9%	38.6%
Capital expense not in CIP	0.0%	5.0%	5.0%
Other	0.0%	2.1%	1.5%
4. Percentage of agency's total operating expenditures from the following sources:			
Number of Responses		*765*	*167*
General Fund Tax Support	83.0%	59.0%	56.6%
Dedicated Levies	0.0%	8.0%	8.4%
Earned/Generated Revenue	17.0%	25.2%	28.0%
Other Dedicated Taxes	0.0%	2.5%	2.0%
Sponsorships	0.0%	0.9%	0.9%
Grants	0.0%	2.0%	1.3%
Other	0.0%	2.4%	2.9%
5. Agency's total annual non-tax revenues			
Number of Responses		*746*	*165*
Lower Quartile		$204,800	$300,000
Median	$73,500	$847,396	$1,025,300
Upper Quartile		$2,863,814	$3,500,099

Capital Budget

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Agency's total capital budget for the next 5 years and total capital budget for the fiscal year:			
a. Capital budget for next 5 years			
Number of Responses		630	139
Lower Quartile		$624,125	$516,500
Median	$0	$3,075,880	$3,000,000
Upper Quartile		$10,613,790	$9,989,536
b. Capital budget for the fiscal year			
Number of Responses		734	161
Lower Quartile		$111,813	$121,500
Median	$0	$697,340	$765,402
Upper Quartile		$3,082,500	$2,705,996
2. Percentage of agency's current fiscal year's capital budget designated for the following purposes:			
Number of Responses		641	142
Renovation		53.9%	56.7%
New Development		31.2%	29.6%
Acquisition		7.2%	6.9%
Other		7.7%	6.8%
3. Dollar value of authorized general obligation bonds and revenue bonds authorized for the agency this year			
a. Value of general obligation bonds authorized			
Number of Responses		575	125
Lower Quartile		$0	$0
Median	$0	$0	$0
Upper Quartile		$347,171	$600,000
b. Value of revenue bonds authorized			
Number of Responses		520	114
Lower Quartile		$0	$0
Median	$0	$0	$0
Upper Quartile		$0	$0

Personnel

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Number of funded employees at your agency:			
a. Number of full-time employees			
Number of Responses		*772*	*169*
Lower Quartile		8	9
Median	3	19	18
Upper Quartile		59	60
b. Number of non-full-time employees			
Number of Responses		*733*	*161*
Lower Quartile		23	35
Median	41	71	90
Upper Quartile		196	225
c. Total annual hours worked by non-full-time employees			
Number of Responses		*632*	*136*
Lower Quartile		6,790	11,335
Median	9,392	29,368	33,116
Upper Quartile		97,029	101,230
d. Total number of full-time equivalent employees (FTEs)			
Number of Responses		*773*	*170*
Lower Quartile		12.8	13.7
Median	7.5	36.0	37.9
Upper Quartile		102.9	96.6
2. Percentage of total full-time equivalents (FTEs) involved in the following operational areas:			
Number of Responses		*636*	*138*
Administration	45.0%	16.8%	16.9%
Operations/Maintenance	30.0%	54.7%	55.9%
Programmers	22.0%	24.3%	22.1%
Capital Development	3.0%	2.4%	3.2%
Other	0.0%	1.9%	1.9%
3. Number of volunteers and number of annual hours worked by the volunteers at the agency			
a. Number of volunteers			
Number of Responses		*666*	*142*
Lower Quartile		29	35
Median	24	129	200
Upper Quartile		582	756
b. Total hours worked by volunteers			
Number of Responses		*599*	*136*
Lower Quartile		899	715
Median	750	3,368	3,750
Upper Quartile		15,000	15,100
4. Percentage of agency's that have staff covered by collective bargaining (i.e., are union members)			
Number of Responses		*773*	*169*
Yes		36.1%	32.0%
No	X	63.9%	68.1%

Workload

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Number of individual parks or non-park sites the department/ agency maintains and/or has management responsibility over:			
a. Total number of parks			
Number of Responses		*734*	*164*
Lower Quartile		9.0	12.0
Median	13.0	18.0	21.0
Upper Quartile		40.8	43.5
b. Total park acres			
Number of Responses		*711*	*160*
Lower Quartile		150.0	196.0
Median	156.0	413.0	450.0
Upper Quartile		1,201.5	1,155.0
c. Total number of non-park sites			
Number of Responses		*734*	*164*
Lower Quartile		0.0	0.0
Median	2.0	2.0	3.0
Upper Quartile		10.0	10.0
d. Total acres of non-park sites			
Number of Responses		*711*	*160*
Lower Quartile		0.0	0.0
Median	8.0	10.0	20.0
Upper Quartile		87.5	88.7
Total number of parks + non-park sites			
Number of Responses		*734*	*164*
Lower Quartile		12.0	15.8
Median	15.0	25.0	26.0
Upper Quartile		59.0	59.5
Total acres of parks + non-park sites			
Number of Responses		*711*	*160*
Lower Quartile		180.0	218.8
Median	164.0	500.0	492.3
Upper Quartile		1,504.5	1,386.8
2. Number of acres of developed and undeveloped open space for which the agency has management responsibility or maintains:			
a. Developed			
Number of Responses		*581*	*133*
Lower Quartile		81.0	100.0
Median	104.0	238.0	250.0
Upper Quartile		700.0	711.0
b. Undeveloped			
Number of Responses		*633*	*144*
Lower Quartile		20.0	29.0
Median	52.0	113.0	135.0
Upper Quartile		500.0	553.2
3. Total number of trail miles managed or maintained by the agency			
Number of Responses		*670*	*155*
Lower Quartile		3.0	4.7
Median	2.6	10.0	12.0
Upper Quartile		29.1	30.0

Workload (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
4. Number of buildings and the square footage of the buildings operated by the agency:			
a. Number of operated buildings			
Number of Responses		*664*	*152*
Lower Quartile		3	3
Median	1	6	5
Upper Quartile		15	13
b. Square footage of operated buildings			
Number of Responses		*545*	*124*
Lower Quartile		16,595.0	18,750.0
Median	660.0	60,000.0	67,500.0
Upper Quartile		171,623.0	181,908.8
5. Number of programs the agency offers annually and the number of people (i.e., contacts) served by these programs:			
a. Total number of programs offered			
Number of Responses		*572*	*134*
Lower Quartile		35	55
Median	35	161	250
Upper Quartile		765	923
b. Number of fee based programs			
Number of Responses		*557*	*132*
Lower Quartile		21	42
Median	30	95	151
Upper Quartile		467	710
c. Total program contacts (estimate as necessary)			
Number of Responses		*531*	*123*
Lower Quartile		2,500	6,441
Median	808	13,536	20,000
Upper Quartile		56,413	70,705
6. Number of contacts (e.g. participants, users) of the agency's parks and facilities per year:			
a. Total building facility contacts			
Number of Responses		*492*	*107*
Lower Quartile		5,000	7,000
Median	200	40,250	80,000
Upper Quartile		227,502	307,909
b. Total park facility contacts			
Number of Responses		*492*	*107*
Lower Quartile		10,000	12,000
Median	1,015	69,761	100,000
Upper Quartile		462,380	600,057
c. Total facilities and parks contacts			
Number of Responses		*492*	*107*
Lower Quartile		25,750	71,000
Median	1,215	196,650	276,103
Upper Quartile		880,094	1,085,418

Agency Responsibilities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Agency Responsibilities			
a. Operate and maintain park sites	X	94.5%	96.0%
b. Operate and maintain indoor facilities		88.4%	90.9%
c. Operate, maintain, or contract golf courses		32.1%	45.1%
d. Operate, maintain, or contract campgrounds		16.1%	14.9%
e. Operate, maintain, or contract indoor swim facility		24.6%	28.6%
f. Operate, maintain, or contract outdoor swim facilities/water parks		48.0%	56.6%
g. Operate, maintain, or contract tennis center facilities		46.4%	49.7%
h. Operate, maintain, or contract tourism attractions		28.3%	39.4%
i. Provide recreation programming and services	X	92.2%	92.0%
j. Operate and maintain non-park sites	X	63.1%	67.4%
k. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)	X	75.1%	82.3%
l. Operate, maintain, or manage special purpose parks and open spaces		65.9%	74.3%
m. Manage or maintain fairgrounds		5.4%	5.7%
n. Maintain, manage or lease indoor performing arts center		18.1%	21.7%
o. Administer or manage farmer's markets		17.7%	23.4%
p. Administer community gardens		41.1%	49.1%
q. Manage large performance outdoor amphitheaters		24.5%	29.7%
r. Administer or manage professional or college-type stadium/arena/racetrack		9.4%	11.4%
s. Administer or manage tournament/event quality indoor sports complexes		19.0%	21.1%
t. Administer or manage tournament/event quality outdoor sports complexes		55.2%	61.7%
u. Conduct major jurisdiction wide special events		73.2%	80.6%
v. Have budgetary responsibility for its administrative staff	X	88.5%	93.1%
w. Include in its operating budget the funding for planning and development functions	X	62.0%	62.3%

Facilities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Median jurisdiction population per facility or activity areas within facilities			
a. Recreation centers		27,375	24,825
b. Community centers	24,036	27,486	28,645
c. Senior centers	24,036	45,436	44,025
d. Teen centers		53,490	32,550
e. Fitness center		40,602	32,339
f. Gyms		27,334	26,668
g. Stadiums		64,500	71,538
h. Ice rink		31,709	50,175
i. Arena		56,119	72,417
j. Performance amphitheater		47,442	39,000
k. Indoor track		49,000	49,500
l. Nature centers		99,783	63,125

Facilities (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
2. Median jurisdiction population per outdoor facility			
a. Playgrounds	4,006	3,600	3,000
b. Totlots	8,012	12,104	14,850
c. Community gardens		27,587	28,605
d. Basketball courts	4,807	7,122	6,037
e. Multiuse courts -basketball, volleyball	24,036	14,650	15,214
f. Tennis courts (outdoor only)	12,018	4,545	4,250
g. Diamond fields: baseball - youth	12,018	6,519	6,613
h. Diamond fields: baseball - adult	24,036	18,880	18,140
i. Diamond fields: softball fields - youth	12,018	9,900	9,255
j. Diamond fields: softball fields - adult	24,036	12,000	12,083
k. Diamond fields: tee-ball	12,018	14,511	13,045
l. Skate park		46,850	37,607
m. Dog park		41,500	40,000
n. Ice rink (outdoor only)		17,310	17,072
o. Rectangular fields: multi-purpose	12,018	8,055	7,691
p. Rectangular fields: cricket field		160,000	160,000
q. Rectangular fields: field hockey field		20,893	15,757
r. Rectangular fields: football field		24,742	22,615
s. Rectangular fields: lacrosse field		24,060	22,119
t. Rectangular fields: soccer field - adult	12,018	11,383	11,692
u. Rectangular fields: soccer field - youth	4,006	6,039	5,900
v. Overlay field		12,844	55,245
w. Multipurpose synthetic field		41,719	28,728
3. Median jurisdiction population per golf facility			
a. Driving range stations		23,292	19,317
b. Regulation 18-hole courses		76,472	69,240
c. Regulation 9-hole courses		128,500	128,500
d. Executive 9-hole courses		104,114	97,204
e. Executive 18-hole courses		198,704	ISD
f. Par 3; 18-hole courses		122,158	ISD
g. Par 3; 9-hole courses		95,761	74,427
4. Median jurisdiction population per swimming facility			
a. Aquatics centers		37,698	27,958
b. Swimming pools (outdoor only)		31,709	31,600
c. Indoor competitive swimming pools: 50 meters		89,908	83,000
d. Indoor competitive swimming pools: 25 meters		51,895	48,565
e. Other indoor competitive swimming pools		88,475	111,107
f. Indoor separated diving well		74,664	ISD
g. Total indoor competitive swimming pools		51,895	55,948
h. Indoor pool designated exclusively for leisure (i.e. non-competitive)		51,023	83,000
i. Therapeutic pool		83,438	96,076

Activities

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Percentage of agencies offering the following activities:			
a. Health and wellness education	X	78.2%	78.5%
b. Safety training	X	70.5%	70.3%
c. Fitness enhancement classes	X	77.9%	84.2%
d. Team sports	X	86.1%	89.9%
e. Individual sports	X	67.9%	74.1%
f. Racquet sports	X	62.0%	70.9%
g. Martial arts		60.6%	62.7%
h. Aquatics		68.9%	74.1%
i. Golf		46.6%	58.9%
j. Social recreation events	X	81.2%	85.4%
k. Cultural crafts		57.7%	62.0%
l. Performing arts	X	61.5%	65.2%
m. Visual arts		56.1%	58.9%
n. Natural and cultural history activities	X	52.9%	58.9%
o. Themed special events		83.5%	85.4%
p. Trips and tours		63.6%	63.3%
2. Percentage of agencies offering the following Out-of-School Time (OST) activities:			
a. Summer camp	X	83.6%	86.1%
b. Before school programs		21.4%	19.1%
c. After school programs		55.4%	54.4%
d. Preschool		36.2%	30.2%
e. Full daycare		8.3%	3.1%
f. Specific teen programs		63.4%	60.7%
g. Specific senior programs	X	78.6%	85.7%
h. Programs for people with disabilities	X	61.6%	63.3%

Jurisdiction Information

	Your Agency	All Agencies	Population Density per Sq Mile 1,501 To 2,500
1. Agency/department's jurisdiction type			
Number of Responses		*1,069*	*234*
Borough		0.4%	0.0%
Village		2.5%	2.1%
City		53.9%	66.7%
Town		12.5%	11.5%
Township	X	3.7%	4.7%
County		13.4%	3.0%
State		0.3%	0.0%
Special District		9.3%	8.6%
Regional/Metro Authority		0.6%	0.4%
Independent District/Authority		1.8%	2.1%
School District		0.6%	0.0%
Military Department		0.3%	0.0%
Tribal Lands/Reservation		0.0%	0.0%
Other		0.9%	0.9%
2. Country			
Number of Responses		*1,069*	*234*
United States	X	99.2%	100.0%
Canada		0.4%	0.0%
Mexico		0.2%	0.0%
Other		0.3%	0.0%
3. Jurisdiction's total annual operating and capital budget			
a. Jurisdiction annual total operating budget			
Number of Responses		*981*	*219*
Lower Quartile		$1,810,644	$1,941,000
Median	$14,750,468	$9,700,036	$13,500,000
Upper Quartile		$45,000,000	$48,802,280
b. Jurisdiction annual capital budget			
Number of Responses		*935*	*203*
Lower Quartile		$204,400	$290,740
Median	$0	$1,500,000	$2,000,000
Upper Quartile		$10,000,000	$12,207,606
4. Square mileage and population of the incorporated jurisdiction the agency serves			
a. Square mileage of incorporated jurisdiction			
Number of Responses		*1,043*	*234*
Lower Quartile		10.0	9.7
Median	13.3	25.0	17.1
Upper Quartile		71.2	37.3
b. Population of jurisdiction			
Number of Responses		*1,051*	*234*
Lower Quartile		16,990	18,260
Median	24,036	36,000	32,176
Upper Quartile		97,314	74,227